

Ormiston Academies Trust

Ormiston Sir Stanley Matthews Academy

Behaviour Policy

Policy version control

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1. Introduction

1.1. The main purpose of the Behaviour Policy is to ensure that all children are safe and that academies create a culture where everyone is supported to have positive behaviour. All children should be able to learn in environments that are calm, safe and supportive and are free from disruption. All OAT academies are committed to inclusivity and implementing strategies that reduce bias and support individual children's needs. Where 'parent' is used in this policy this should be taken to include guardian or carer.

1.2. Excellent behaviour is achieved through a positive and consistent academy culture, underpinned by a commitment to OAT's four values:

- Anyone can excel
- Enjoy the challenge
- Share what is best
- Be inclusive

1.3. These are further reflected through our school vision and values

Aspiration without limits, success beyond measure

- Confidence
- Resilience
- Enthusiasm
- Empathy
- Challenge
- Kindness

2. Behaviour Principles

2.1. Supporting children to manage their behaviour ensures a calm and safe learning environment for all. This includes:

- Providing additional support, including reasonable adjustments for special educational needs and disability (SEND), to children who find it difficult to maintain positive behaviours
- Building positive relationships with children and families to understand their needs and contexts
- Ensuring that everyone treats one another with dignity, kindness, and respect
- Having high expectations of children's conduct and behaviour and protecting children from disruption to teaching, learning or academy routines
- Ensuring that these expectations are understood and applied fairly and consistently by all
- Supporting children to develop and maintain good behaviour by teaching them what this means
- Having clear systems and routines in place both in the classroom and around the academy

2.2. All members of the academy community are responsible for creating positive, safe environments in which:

- Bullying, physical threats or abuse and intimidation are not tolerated
- Children are safe, feel safe and everyone is treated respectfully

- Any incidents of bullying, including cyber bullying, prejudice-based and discriminatory bullying, derogatory language (including name calling), harassment, violence and aggression are dealt with quickly and effectively

3. Legislation, statutory requirements and statutory guidance

3.1. This policy is based on legislation and advice from the Department for Education (DfE) on:

- [Behaviour in schools: advice for headteachers and school staff 2022](#)
- [Searching, screening and confiscation: advice for schools 2022](#)
- [The Equality Act 2010](#)
- [Keeping Children Safe in Education 2022](#)
- [Working Together to Safeguard Children 2018 \(publishing.service.gov.uk\)](#)
- [Suspension and permanent exclusion from maintained schools, academies and pupil referral units in England, including pupil movement – 2022](#)
- [Use of reasonable force in schools](#)
- [Supporting pupils with medical conditions at school](#)
- [Mental health and behaviour in schools guidance](#)
- [Special Educational Needs and Disability \(SEND\) Code of Practice.](#)
- [Relationships and sex education \(RSE\) and health education - GOV.UK \(www.gov.uk\)](#)

4. Related OAT policies

- Attendance
- Allegations of Abuse Against Staff
- Anti-bullying
- Child Protection and Safeguarding
- Equality and diversity
- Searching, screening and confiscation
- SEND
- Staff Code of conduct
- Suspension and Exclusion
- Whistleblowing
- Uniform

5. Leadership and management

5.1. Trustees and governors

5.1.1. Trustees are responsible for monitoring the effectiveness of the Behaviour Policy across the trust.

5.1.2. Trustees will:

- hold the Executive Team to account for the successful implementation of the policy, including ensuring that there is no discipline disparity between any groups of children, especially those with protected characteristics

5.1.3. The local governing body in each academy is responsible for monitoring the effectiveness of the Behaviour Policy in the academy

5.1.4. Governors will:

- hold the principal to account for the successful implementation of the policy, including ensuring that there is no discipline disparity between any groups of children, especially those with protected characteristics

5.2. Principal

5.2.1. The principal is responsible for setting and maintaining the behaviour culture of the academy and ensuring that all staff and children feel safe and supported.

5.2.2. The principal will:

- ensure that the academy has high expectations of children's conduct and behaviour, ensuring clear routines and rules, and that this is understood and applied consistently and fairly by all staff
- aim to prevent all forms of bullying, including cyberbullying, prejudice-based and discriminatory bullying, harassment, violence and aggression
- together with the leadership team, be highly visible in the academy to engage with children, staff and parents and promote high standards of behaviour
- ensure that all staff are successfully inducted into the academy's behaviour culture and systems, and will make sure that all staff receive regular high-quality training on behaviour guidance, routines and strategies
- ensure all staff act as positive role models for behaviour with high standards of personal and professional conduct
- ensure that safeguarding and child protection concerns are identified effectively, and children are offered support rather than sanctions when appropriate
- ensure parents are aware of the academy's expectations and wherever possible, partner with them to understand and support any behavioural issues
- regularly seek 'children's voice' to understand the views and experiences of behaviour in the academy
- regularly review behaviour data and take any necessary steps to eliminate discrimination, reduce bias and ensure compliance with equality law
- ensure the behaviour curriculum, including expectations, routines and rules are explicitly taught to children, and understood by all
- Ensure children receive education on positive healthy relationships in all contexts, including online and offline relationships, so they can identify prejudice, discrimination and bullying

5.3. Teachers

5.3.1. Teachers are responsible for managing behaviour effectively to ensure a calm and safe learning environment for all children¹

5.3.2. Teachers will:

- consider first whether a child's behaviour may be due to a safeguarding or child protection concern or an unmet need (e.g., unidentified or identified SEND, a mental health or other contextual factors) and adapt approaches accordingly
- have clear rules and routines for behaviour in classrooms, and take responsibility for promoting good and courteous behaviour both in classrooms and around the school, in accordance with the behaviour policy and agreed teaching and learning routines
- have high expectations of behaviour, and establish a framework for discipline with a range of strategies, using praise, sanctions and rewards consistently and fairly
- manage classes effectively, using approaches which are appropriate to children's' needs to involve and motivate them

5.4. All staff

5.4.1. All staff are responsible for implementing measures in the behaviour policy to secure excellent standards of behaviour

5.4.2. All staff will:

- model and maintain positive relationships with children, so that they can see examples of good behaviours and feel confident to ask for help when needed
- uphold the whole academy approach to behaviour by modelling and teaching routines, values and standards in every interaction²
- address misbehaviour swiftly and act decisively when behaviour, including the use of discriminatory language, falls below the expected standards

5.5. Children

5.5.1. Children are responsible for following the behaviour policy and upholding the academy rules. Most children will understand the behaviour expectations of the academy and meet these standards with little support. However, some children will need significant and on-going support.

5.5.2. Children will:

- be made aware of the academy's behaviour standards, expectations, rewards and sanctions
- receive an age-appropriate induction process, including those who are admitted mid-year, that familiarises them with the academy's behaviour culture, rules and routines

¹ DfE Teachers' Standards: see Teacher Standard 7 (<https://www.gov.uk/government/publications/teachers-standards>)

² See part 2 of the Teachers' Standards which outlines the high standards of personal and professional conduct expected of teachers

- receive regular and explicit teaching of behaviour expectations throughout the academic year
- be educated about healthy relationships in all contexts, both online and offline, and to understand their rights and responsibilities regarding their behaviour
- be made aware of the pastoral support that is available to them to help them meet the behavioural standards
- be asked about their experiences of the behaviour culture to support the evaluation, improvement and implementation of the behaviour policy

5.6. Parents

5.6.1. Parents are responsible for working in partnership with the academy to support and reinforce the behaviour policy.

5.6.2. Parents will:

- promote a positive culture of behaviour and celebrate their child's successes and achievements
- get to know the academy's behaviour policy and reinforce the ethos and values of the policy with their child when necessary
- support their child in adhering to the academy's behaviour policy
- inform the academy of any changes in circumstances that may affect their child's behaviour
- discuss any behavioural concerns with relevant staff promptly
- take part in any pastoral work following misbehaviour (for example: attending reintegration meetings or reviews of specific behaviour interventions)
- raise any concerns about the management of behaviour with the academy directly

6. Behaviour Curriculum

6.1. All OAT academies want children to feel confident and curious and to behave compassionately to those around them. These qualities should be nurtured and modelled by all staff. Staff can reinforce the behaviour curriculum in every interaction they have with children by:

- Modelling what positive relationships look like, in their interactions with all members of the academy community
- Acknowledging and praising behaviour that meets the expected standard
- Giving children clear reminders about what the consequences of their actions will be if they don't meet behavioural expectations
- Being clear and consistent in the use of sanctions

6.2. Children will also be taught explicitly and regularly about behaviour through: PSHE, citizenship education, SMSC, assemblies, form time and ossmification.

6.3. Any children who join mid-term will be given information about the academy behaviour system and their understanding of this will be monitored by the HOY

7. Behaviour Expectations

7.1. At Ormiston Sir Stanley Matthews Academy, children are expected to:

- Always be on time for school and all lessons
- Keep your appearance smart and tidy by wearing the regulation academy uniform at all times to and from the academy
- Be polite and respectful at all times, ensuring we are not rude, or using derogatory, racist or defamatory language
- Be kind and considerate to your peers and the extended community
- Be safe outside of the classroom by not running through hallways and corridors
- Ensuring we are respectful in the class by not shouting out during lessons, or shouting to one another in hallways, or when in public places
- Respect and look after the academy premises and environment, both on the academy site and outside. This includes vandalism and litter inside the school or outside

Safeguarding

- 7.2. The academy recognises that changes in behaviour may be an indicator that a child is in need of help or protection. All staff should maintain professional curiosity and proactively consider whether a child's behaviour, including misbehaviour, may be linked to them suffering, or being likely to suffer, significant harm.
- 7.3. Any safeguarding or child protection concerns must be reported to the Designated Safeguarding Lead (DSL) immediately, using CPOMS. The DSL, after liaising with appropriate staff or other agencies, will determine whether early help intervention or a referral to children's social care is appropriate.

8. Behaviour expectations and SEND

- 8.1. Some children who frequently display challenging behaviour may lack the ability to self-regulate because of a SEND or mental health issue. Perceived 'misbehaviour' may also be a sign that they are unable to access the work that has been set.
- 8.2. While it should not be assumed that every incident of misbehaviour will be connected to their SEND, all staff should consider behaviour in relation to a child's SEND in the first instance. Consideration should be given as to whether children's needs are being adequately met and whether they can effectively access the curriculum.
- 8.3. Children learn best to manage their self-control, behaviour and learning when they feel well supported by staff who are caring, understanding, curious and consistent. Staff will try to anticipate triggers of misbehaviour and put in place preventative measures to reduce the likelihood of a behaviour incident.

- 8.4. Staff will be supported in this by the academy's SENCO, and Welfare team and will have reference to OAT's latest SEND policy and the DfE's Mental Health and Behaviour in Schools guidance³ [Mental health and behaviour in schools - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/publications/mental-health-and-behaviour-in-schools)
- 8.5. In line with the Equality Act 2010⁴ and the Children and Families Act 2014⁵, the academy will:
- Take such steps as is reasonable to avoid any substantial disadvantage to a disabled child and,
 - use their 'best endeavours' to meet the needs of those with SEND (including children who have unidentified SEND)
- 8.6. At Ormiston Sir Stanley Matthews academy, we will make reasonable adjustments for behaviour according to individual needs. Examples of reasonable adjustments include:
- Providing equipment for children who struggle with memory and organisation
 - Allowing 'time out' for a short movement break or to go to a safe space when feeling overwhelmed
 - Allowing children to move or use a fidget toy agreed by the academy
 - Adjusting uniform requirements if there are sensory or medical issues
 - Adjusting seating plans for children who have visual, hearing, sensory, attention or other areas of need
 - Providing a visual timetable showing what is happening now and what is coming next and making sure any changes are communicated in advance
 - Using FLEX or THRIVE as a means to a co regulation plan
- 8.7. Children who have an identified SEND will be supported with their behaviour through the graduated approach of assess, plan, do, review⁶. Where a child continues to experience difficulties, despite evidence-based support and interventions, the academy may involve the following specialists:
- Ed Psych
 - CAMHS
 - Counsellor
 - Specialist teachers/support services
 - Dog Therapy
- 8.8. The SENCO, academy staff, together with any specialists, and involving the child's parents, will consider a range of evidence and effective teaching approaches, appropriate equipment, strategies, and interventions to support the child's progress. Outcomes to be achieved through the support will be agreed, including a date by which progress will be reviewed.
- 8.9. Where, despite the academy having taken all relevant actions to meet the SEND needs of the child, they have still not made expected progress, the academy or parents will consider requesting an Education, Health and Care needs assessment.

³ See chapter 3 – understanding the link between mental health and behaviour

⁴ Section 20 of the Equality Act 2010

⁵ Section 66 of the Children and Families Act 2014

⁶ See chapter 6 of the SEND Code of practice: 0-25 years
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- 8.10. If a child already has an Education, Health and Care plan, the provisions set out in that plan must be secured and the academy must co-operate with the local authority and other bodies.⁷
- 8.11. Patterns of challenging behaviour by children who are not on the SEND register, will be raised as a concern to the SENCO for investigation into unmet or unidentified SEND or mental health issues using the academy's SEND referral form.

9. Responding to Positive Behaviour

- 9.1. Children learn best when they feel safe. This can be achieved by having clear expectations and routines, consistently applied with reasonable adjustments if appropriate. All staff will aim to create a positive and supportive environment in the classroom and around the academy using positive language and relationships based on dignity and respect. This helps children to engage in and make good progress with their learning and can promote staff and child health and wellbeing.
- 9.2. The academy recognises that acknowledging positive behaviour encourages further positive behaviour. Communicating positive behaviours to parents can also be an effective way to motivate children to behave well.
- 9.3. When a child's behaviour meets or goes above the expected behaviour standard, staff will recognise this through positive recognition, rewards, and celebrations. This will include recognising the progress of children who require additional support with their behaviour.
- 9.4. The academy will demonstrate a fair and clear application of rewards to reinforce the routines, expectations, and norms of the academy's behaviour culture.

These are:

- Verbal praise
- Communicating praise to parents via a phone call or written correspondence
- Certificates, prize ceremonies or special assemblies
- Positions of responsibility, such as prefect status or being entrusted with a particular decision or project
- Whole-class or year group rewards, such as a popular activity
 - Lunch with HOY
 - Head teacher award which is done weekly through nomination
 - Positive posties

10. Responding to behaviour that is below the expected standard

- 10.1. Responses to unwelcome behaviour will always be made with the aim of helping children to make better decisions and choices in the same or similar contexts in the future. For most children, a gentle reminder or nudge in the right direction is all that is needed. However, for some children, more supportive measures and interventions will be required.

⁷ Section 29 and Section 42 of the Children and Families Act 2014
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- 10.2. When a child's behaviour falls below the standard that can reasonably be expected of them, staff will respond to restore a calm and safe learning environment. All staff should deal with poor behaviour without delegating either the task or the accountability. The person best placed to manage the behaviour of a child is the class teacher or the member of staff who was there at the time.
- 10.3. Staff will endeavour to create a predictable environment by always responding to behaviour that falls short of the standards in a consistent, fair, and proportionate manner, so children know with certainty that misbehaviour will always be addressed.
- 10.4. When managing behaviour, staff should also consider the possible impacts of trauma, using the "connect before you correct" approach, by looking beyond the challenging behaviour displayed and questioning what feelings and emotions might be driving the behaviour.

11. Low level disruptions

- 11.1. Low level disruptions are behaviours which are not directly confrontational or challenging, but which nevertheless disrupt the teaching and learning environment. If allowed to continue, the concentration and learning of other children can be badly affected. Staff will always consider whether low level disruptions are because of a safeguarding concern, an identified or unidentified SEND or mental health need.
- 11.2. To stop any low-level disruptions escalating to more serious behaviour breaches, staff will intervene quickly and calmly using the following de-escalation techniques. This list is not exhaustive, and staff may use responses tailored to the individual needs of a child:

When a student acts in a disruptive manner or ignores instructions given by a staff member, the following three steps will be taken:

Step 1: Reminder – the student will be reminded of the Academy expectations.

Step 2: Code 3 Warning – the staff member informs the pupil of the consequences of their disruptive behaviour, such as issuing a warning. This should be accompanied with a classroom detention.

Step 3: Code 4 Ready to Learn referral – if the pupil's behaviour persists following a code 3 warning, the staff member will remove the pupil from the class to be sent to the RTL room, in order to avoid affecting the learning experience of other pupils.

Staff members will remind students that at each stage of the process they have the opportunity to amend their behaviour, rather than escalate it.

De-escalation techniques will be always used.

Where poor behaviour continues and intervention is necessary, a three-stage progressive intervention process will be followed:

- **Stage 1** – the classroom teacher will manage behaviour strategies, sanctions and the three-step process outlined above.
- **Stage 2** – if poor behaviour persists, pastoral staff will become involved in managing the behavioural incident.
- **Stage 3** – serious breaches of conduct and persistent offenders will be dealt with by the Principal and the rest of the SLT.

The overall aim of the structure of lessons is to actively engage students and to develop their learning skills systematically so that their learning becomes increasingly independent.

Staff will continue to use de-escalation strategies as noted below;

- Ensure that, if appropriate, all reasonable adjustments have been implemented e.g., use of a fidget toy
 - Use eye contact, hand signals or questions to distract and to signal their misbehaviour has been noted
 - Using first names, check the child's understanding of what it is they need to do
 - Use clear, consistent language to explain the task and expected behaviours
 - Use positive language, signals and praise for doing the right thing
 - Verbalise self-regulation techniques and offer support e.g. 'I can see you are becoming anxious/stressed/annoyed, try taking three deep breaths and then we can look at this task together'
 - Remind the child of expected behaviours again and consequences for further disruption
- 11.3. Low level disruptions can also occur outside of the classrooms, while moving around the academy and during break and lunch times. All Staff, including will apply the same approaches and intervene quickly and calmly using the de-escalation techniques outlined.

12. Sanctions

- 12.1. Where misbehaviour continues or there is a serious breach of the academy's behaviour expectations, the academy may use a sanction. When taking this disciplinary action, the academy will consider the following:
- That any contributory factors have been identified and considered e.g. if a child has suffered bereavement, abuse or neglect, has mental health needs, is subject to bullying, has identified or unidentified SEND, is subject to criminal exploitation, or is experiencing significant challenges at home
 - Whether the misbehaviour gives cause to suspect that a child is suffering, or is likely to suffer, harm. If this is the case, staff will follow the OAT Child Protection & Safeguarding policy and speak to the DSL or deputy at the earliest opportunity
- 12.2. Staff will try de-escalation techniques to avoid the use of sanctions wherever possible. However, staff can sanction children whose behaviour falls below the standard which could reasonably be expected of them. Staff can issue sanctions any time children are in the academy or elsewhere under the charge of a member of staff, including on academy trips.
- 12.3. Sanctions must be reasonable and proportionate and consider any special circumstances. Staff should avoid moving through the code3/code 4 too rapidly and, wherever possible, should implement the 'support pre-sanction' steps calmly and with care, allowing 'take up time' between each aspect of support given.
- 12.4. Following any sanction, the academy will support the child to reflect on and understand their behaviour. This could be a short 'check-in' conversation or a longer more restorative meeting, depending on the individual circumstances. At the same time, staff will work together to understand a child's context as this will inform effective responses to more complex behaviours.
- 12.5. The academy will plan and use age/developmentally appropriate strategies and interventions to support a child, without lowering expectations for any child's behaviour.

12.6.

<p>The academy uses the following general strategies or approaches to support behaviour needs:</p> <ul style="list-style-type: none"> ▪ Trauma informed and attachment aware practice ▪ An understanding of adverse childhood experiences (ACEs) and how these may impact on behaviour ▪ Restorative communication ▪ Referral to academy counsellor 			
<p>The academy may use the following sanctions together with pre and post support:</p>			
Level	Possible pre sanction support	Sanction	Possible post sanction support
1	<ul style="list-style-type: none"> ▪ An approach which is non-threatening (side on, eye level or lower, or if online speaking to the student in a break out room) ▪ Using positive language, discuss the impact of the behaviour and relate to expectations ▪ Check understanding of task ▪ Provide a refocusing task e.g. handing out books or equipment; asking a question they can answer 	<p><u>Verbal warning</u> Example script: 'this is the first verbal warning – please make the right choice and do X'</p> <p><u>Second verbal warning (Code 3)</u> with clear direction of expected behaviours. Example script: 'this is the second verbal warning and I expect you to do X'</p> <p><u>Third verbal warnings</u> with clear consequence. Example script: 'this is the last verbal warning and you will receive a detention if this behaviour continues'</p>	<ul style="list-style-type: none"> ▪ Restorative conversation with relevant staff member or peers ▪ Discussion with the child, including explaining what they did wrong and the impact of their actions. Reminder of behaviour expectations. ▪ Communication with parent or with Virtual School Head for looked after children ▪ Use of Letter 1 (Appendix 1)
2	<ul style="list-style-type: none"> ▪ If appropriate, allow the child time to refocus and calm down ▪ Reminder of behaviour expectations and consequences for non compliance ▪ Refer to previous excellent behaviour/learning as a model for the desired behaviour 	<p><u>Detention:</u> All staff are asked to log both positive and negative behaviour. If a pupil gets 3 negative behaviours in a week (Can be in-class (C's), out of class behaviours (N's) and Homework issues) then they receive a Whole School Detention on a Monday or Tuesday. If they fail to attend, they will be placed in Head of Year</p>	<ul style="list-style-type: none"> ▪ Communication with parent or with Virtual School Head for looked after children ▪ Use of Letter 2 (Appendix 1) ▪ Restorative conversation with relevant staff member or peers ▪ Short term behaviour report card ▪ Referral to learning mentor

	<ul style="list-style-type: none"> ▪ Short conversation outside of classroom ▪ Move location within classroom ▪ Remain for a short discussion after the session 	<p>Detention on a Thursday. If they fail to attend, they will be placed in SLT Detention on a Friday. Classroom Detentions with members of staff or Late Detentions are done at Lunchtime. Failure to attend results in Head of Year in the first instance. For all after school detentions there are texts sent to parents [include details of when and how this will be used here or in separate section below. This MUST include which members of staff can issue detentions and include details of detention outside school sessions. If used, staff must ensure this will not put a child at increased risk, interfere with known caring responsibilities; conflict with a medical appointment, or conflict with suitable travel arrangements]</p>	<ul style="list-style-type: none"> ▪ Referral to academy counsellor ▪ Possible referral to SENCO/DSL
3	Once all de-escalation techniques outlined above have been tried	<u>Removal from class</u> (see below for further details)	<ul style="list-style-type: none"> ▪ Communication with parent or with Virtual School Head for looked after children ▪ Use of Letter 3 (Appendix 1) ▪ Restorative conversation with relevant staff member or peers ▪ Longer term behaviour report card ▪ Referral to learning mentor ▪ Referral to academy counsellor ▪ Specific intervention e.g. anger management, social skills group, resilience coaching ▪ Referral to SENCO ▪ Referral to LA Inclusion Team

			<ul style="list-style-type: none"> Reintegration plan following several or extended removals from class
4	Use of Pupil Support Unit or Alternative provision (see below for further details)	<u>Suspension</u> and <u>permanent exclusion</u> (see below for further details)	Reintegration strategy and plan (Appendix 2)

Level 3

Removal from classroom.

Removal from classroom is a serious disciplinary sanction and will only be used once other behavioural strategies have been attempted unless the behaviour is so extreme as to warrant immediate removal.

Removal from classroom as a sanction does not include circumstances in which a child is asked to step outside the classroom briefly for a conversation with a member of staff and asked to return following this. It also does not include the use of RTL/SSC/THRIVE/FLEX for planned intervention or therapeutic work to support with behaviour.

If a child is removed from class the academy will inform parents the same day via text, phone call. If a child has a social worker, including if they have a Child in Need plan, a Child Protection plan or are looked-after, the academy will notify the social worker or Virtual School Head of the removal taking place. If a child is looked after, their Personal Education Plans will be reviewed and amended to include behaviour support and intervention considering the reasons for removal from class.

The behaviours that may lead to removal from class include the following (note this list is not exhaustive):

Ready to Learn (RTL)

At OSSMA we have three key rules in the classroom in order to maximise every student's learning potential.

- All students will follow instructions promptly without refusal.
- All students will listen when staff and peers are speaking.
- All students will remain on task at all times and complete tasks to the best of their ability.

Children who are removed from class will be sent to RTL where their education will be continued in RTL and to allow them to regain calm in a safe space. The academy will ensure that staff supervising removal areas are suitably trained to support children with challenging behaviours and contexts.

Children will remain in removal for no longer than is necessary. For most children this will be a maximum of 4 periods. However, there may be exceptional circumstances, which must be agreed by the Principal and communicated to the parents and the child in a timely manner, where children remain in removal for more extended periods. All children in removal will receive regular breaks, including movement breaks and food/drink breaks and opportunities to visit the toilet. Staff will be made aware of any medical needs and ensure any health care plans are fully implemented.

Staff will record all incidents of removal from the classroom along with details of the incident that led to removal, and any protected characteristics of the child in synergy.

The academy will collect, monitor and analyse this data fortnightly to examine repeat patterns and the effectiveness of the use of removal. This information will be used to provide timely intervention and support to children. This may include a pastoral review and/or investigation by the DSL and/or SENCO. Parents will be informed of the outcome of any investigations. In addition, the academy will provide any necessary support to departments or staff.

This data and the impact of interventions to support behaviour is reviewed at the academy's Strategic Progress Boards and at Local Governing Body meetings.

The completion of OAT's 'Vulnerable child pre-exclusion checklist' should be considered for children who are frequently removed from class. Use of the checklist can help identify areas where a child needs further support to stop behaviours escalating to the point where suspensions and permanent exclusions are used. Additional advice and support for behaviour can also be accessed via OAT's Inclusion Team.

Level 4

Suspension and permanent exclusion

Suspensions will be used as a last resort. However, it is acknowledged that they are sometimes necessary to ensure a calm and safe environment for all children and staff. Principals can use suspension or permanent exclusion in response to serious incidents or in response to persistent poor behaviour which has not improved following extensive support and intervention. In deciding whether to issue a suspension or permanent exclusion the academy will have reference to OAT's Suspension and Exclusion policy and legislation that governs the suspension and permanent exclusion of children (The School Discipline (Pupil Exclusions and Reviews) (England) Regulations 2012).

In considering suspension or exclusion the principal should ensure that, as far is appropriate, the academy's 'Vulnerable child pre-exclusion checklist' has been considered. This will guide principals in their review of support and intervention strategies in response to misbehaviour.

Where the child has an identified special education need or disability and is receiving support at the level of School Support (SEND register) principals should ensure the relevant Education Director has been contacted for consultation before a decision to permanently exclude has been made. If the child has a Child protection or Child in Need Plan or is a Looked after Child, principals are encouraged to consult with their Education Director before a decision to permanently exclude has been made.

Where the child has an Education, Health and Care Plan (EHCP), the Director of Inclusion, must have been contacted for consultation before a decision to permanently exclude has been made.

13. Supporting children following a serious sanction

13.1. Level 3

- Pupil Support Units and use of Alternative provision [only include this section if there is a PSU and/or use AP]
- Children who need more intensive support with their behaviour or pastoral needs or who are at risk of suspension or permanent exclusion may be referred to spend time in the academy's Pupil Support Unit,

which is called FLEX. or in an Alternative Provision (AP) unit. The aim of FLEX or an AP unit is to improve behaviour so that the child can successfully reintegrate back into mainstream lessons. The academy will:

- adhere to the legal duties set out in the DfE's [Alternative provision - GOV.UK \(www.gov.uk\)](http://www.gov.uk) if referring to or operating an Alternative Provision Unit.
- carry out regular safe and well checks and monitor attendance and punctuality daily
- share information with multi-agency partners if appropriate and consult with parents on the pupil support unit placement
- deliver a broad and balanced curriculum offer that aligns to the curriculum in mainstream lessons, satisfies any relevant legal requirements regarding the academy's curriculum, and supports reintegration. The curriculum may be personalised to address specific support needs individual children may have
- maintain a positive, visible presence from academy leaders to make the pupil support unit an integral part of the academy
- deploy staff with the appropriate skills set to the pupil support unit so children can be supported with their behaviour and learning needs to ensure effective impact and progress
- regularly monitor the progress of all children in pupil support units, including those attending a unit at a different school.
- follow OAT's Reintegration Strategy (see Appendix 2) and review reintegration plans at regular intervals
- actively involve children and parents in reintegration discussions

13.2. Level 4

- Extended period of removal from classroom or off-site direction or suspension or when a child is allowed to return to the academy when their permanent exclusion is overturned by a governing board or independent review panel
- The academy will follow OAT's Reintegration Strategy (see Appendix 2) to provide the child with support and a fresh start so they can reintegrate successfully back into academy life. As outlined in the Reintegration Strategy, children should not receive further sanctions following a suspension. However, they may receive additional behaviour support and intervention in FLEX/THRIVE/SSC as part of their agreed plan.

The aim of the reintegration strategy is for the child to:

- Feel well supported to be able to succeed
- Understand the impact of their behaviour on themselves and others
- Meet the high expectations of behaviour in line with the academy's culture
- Foster a renewed sense of belonging within the academy community
- Build engagement with learning

The strategy includes meeting with the child, parents, academy staff and any relevant agencies and agreeing a plan with personalised targets. The plan will also include:

- Reasons for the child's behaviour that led to the sanction
- Support that will be offered by the academy
- Signposting or referral to support available outside of the academy

- SEND support, as appropriate

The academy will always communicate the importance of both the child and their parents attending the meeting. However, where parents do not attend, the academy will not:

- Refuse to let the child return to the academy
- Extend the sanction within the academy e.g. internal isolation, or extend a suspension or off-site period if the academy cannot arrange a meeting time

If parents don't attend, the academy will provide them with a copy of the meeting notes and reintegration plan, as well as details of how they can access any support (for example, Early Help or counselling services).

14. Alternatives to suspension and Permanent Exclusion

Student Success Centre

The Student Success Centre (SSC) day will run from 9am until 3.30pm every day, apart from a Wednesday which will be a 2.15pm finish.

The SSC will incorporate students who have been isolated due to issues outside the classroom, including issues on the way to and from the academy prior to the start and after the end of the day. Students who fail to conform to uniform policies will be placed in the SSC until issues can be rectified. Student will be placed on a daily basis booked in by the Heads of Year or SLT using an on-line booking form.

All students who are placed in the SSC more than 3 times in a half term will result in a 1-day placement on the PALP programme.

Pastoral and Learning Programme (PALP)

As a preventative measure, the Pastoral and Learning Programme (PALP) is designed to provide an additional layer of support prior to a Fixed Term Exclusion (FTE) being considered.

The placements will be for failure to follow the OSSMA behaviour policy, such as consistently failing in any of our internal provisions such as the Ready to Learn room or the Student Success Centre, failing to consistently follow detention policies or actions which are deemed serious but short of a FTE.

Depending on the severity of the issue then the placement will be between one and five days. The academy will only access this provision on 3 occasions a year per student.

The placement means that the pupil will be taken to Ormiston Horizon Academy (OHA) for the duration of their placement. The pupils will be safely transported by the PALP Inclusion Manager to OHA where they will continue their full curriculum offer of subjects via Google Classroom. A laptop will be provided to ensure that no learning is lost.

During the PALP placement the pupil will work with the PALP Inclusion Manager, who operates across the three Stoke-on-Trent OAT academies (OSSMA, OHA and Ormiston Meridian Academy, OMERA). Students entering PALP will receive a range of interventions designed to ensure their behaviour improves.

The precise intervention will be determined based upon the reason why PALP has been accessed for that student. Some of the interventions might include:

- Restorative justice
- Self-esteem
- What is respect?
- What are consequences and why do we have them?
- Actions and consequences
- Aspirational/ambitions work with Year 10 and 11 pupils.
- Healthy lifestyle choices

Students on a PALP placement will leave OSSMA at 8.45am and return to OSSMA at 4pm. They will be provided with a free school lunch. Students must wear their full academy uniform.

Parents/carers will be given an update from the PALP Inclusion Manager, about how they have behaved, progress they made with their school work and details of the supportive measures provided.

14.1. Offsite Direction

- 14.1.1. Off-site direction is when a governing board arranges temporary off-site provision for a child to attend another education setting to improve their behaviour. Parental agreement is not a requirement of off-site direction although it is always best practice to try and receive this. Parents should be kept informed at all stages of the process and consulted wherever possible.
- 14.1.2. Where interventions or targeted support have not been successful in improving a child's behaviour, the academy may use off-site direction to arrange time-limited placements at an Alternative Provision or another mainstream school. Children accessing this support will be dual registered.

Further information and guidance on off-site direction can be found in OAT's Suspension and Exclusion Policy, the DfE's 'Suspension and permanent exclusion from maintained schools, [School suspensions and permanent exclusions - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/publications/school-suspensions-and-permanent-exclusions) academies and pupil referral units in England, including pupil movement' and the DfE's 'Alternative Provision: Statutory guidance for local authorities'. [Alternative provision - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/publications/alternative-provision)

14.2. Managed Moves

- 14.2.1. A managed move is used to initiate a process which leads to the transfer of a child to another mainstream school permanently. This is dependent on local schools having the capacity to receive children under this process, which is not always the case. For this reason, managed moves may not be on offer in all geographical areas.
- 14.2.2. Managed moves should be voluntary and agreed with all parties involved, including the parents and the admission authority of the new school. Managed moves should only occur when it is in the pupil's best interests.
- 14.2.3. If a child attends a managed move as an alternative to permanent exclusion, but the managed move is unsuccessful, the home academy cannot then issue a retrospective permanent exclusion. The home academy must review the child's needs and either accommodate these within the home academy or seek alternative provision.

Further information and guidance on off-site direction can be found in OAT's Suspension and Exclusion policy, the DfE's 'Suspension and permanent exclusion from maintained schools, [School suspensions and permanent exclusions - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/publications/school-suspensions-and-permanent-exclusions) academies and pupil referral units in England, including pupil movement' and the DfE's 'Alternative Provision: Statutory guidance for local authorities'. [Alternative provision - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/publications/alternative-provision)

14.3. Part Time Timetables

- 14.3.1. A part time or reduced timetable should not be used to manage a child's behaviour. In exceptional circumstances, where it is in the child's best interests, there may be a need for a temporary part time timetable to meet individual needs. For example, where a medical condition prevents a child from attending full time education and a part-time timetable is considered as part of a re-integration package. Medical needs may include significant mental health needs such as severe anxiety, eating disorders, post-traumatic stress disorder (PTSED) and severe depression or other mood disorders. Wherever possible, medical evidence should support the use of part time timetables. However, where this is not possible, e.g. while waiting for referral to CAMHs, this should not prevent the use of a part time timetable if the academy and parents agree it is in the best interests of the child.
- 14.3.2. A part-time timetable must not be treated as a long-term solution. All part time timetables should be reviewed at least every two weeks. Any agreement must have a time limit by which point the child is expected to attend full-time or be provided with alternative provision. A maximum of six weeks of reduced or part-time timetable is advised unless there is medical evidence to warrant an extension.
- 14.3.3. The academy will ensure that the DSL has been consulted, a risk assessment carried out and suitable robust arrangements are in place to ensure the ongoing safeguarding of any child on a part time timetable.
- 14.3.4. Due to the exceptional nature of part time timetables, guidance on their use should be sought from the academy's Education Director or from OAT's Inclusion Team. Data on the use of part time timetables is reviewed at the academy's Strategic Progress Boards and at Local Governing Body meetings.

15. Adapting sanctions for children with SEND

- 15.1. When considering a behavioural sanction for a child with SEND, the academy will consider:
 - Whether the child was unable to understand the rule or instruction
 - Whether the child was unable to act differently at the time because of their SEND
 - Whether the child is likely to behave aggressively due to their SEND
- 15.2. If the answer to any of these questions is yes, the academy must ensure that reasonable adjustments to the behaviour policy have been put in place to support the child fully.
- 15.3. Any adaptations to sanctions because of a child's SEND will be recorded on their SEND profile and clearly communicated to staff, parents and child.

- 15.4. If a sanction is applied to a child with SEND but their behaviour continues to fall short of academy expectations, a review of the child's needs and current support should be undertaken as a next step, rather than giving them an immediate further sanction or increase to the level of sanction.
- 15.5. If required, further advice and guidance will be sought from the academy's SENCO.

16. Reasonable force

- 16.1. Reasonable force covers a range of interventions that involve physical contact with children. Incidents of reasonable force will:
- Always be used as a last resort when all appropriate de-escalation techniques have failed
 - Be applied using the minimum amount of force and for the minimum amount of time possible
 - Be used in a way that maintains the safety and dignity of all concerned
 - Never be used as a form of punishment
 - Be recorded and reported to parents (see appendix 3 for a behaviour log)
- 16.2. All members of staff have a duty to use reasonable force, in the following circumstances, to prevent a child from:
- Causing disorder
 - Hurting themselves or others
 - Damaging property
 - Committing an offence
- 16.3. When considering using reasonable force, staff should, in considering the risks, carefully recognise any specific vulnerabilities of the child, including SEND, mental health needs or medical conditions.
- 16.4. Wherever possible positive handling/use of reasonable force will be carried out by trained staff who are competent in the use of a recognised behaviour management system (e.g., Team Teach).

17. Restraint / Positive handling plans

- 17.1. Where a child's behaviour could present a significant risk of injury to themselves, other people, or property the academy will complete a risk assessment and determine if an individual child requires a positive handling plan to be put in place.
- 17.2. These plans will be developed in the child's best interests and agreed by staff, parents and the child concerned wherever possible. They will be reviewed at least termly or when the needs of the child change.
- 17.3. The plan will document situations that may trigger challenging behaviour and any successful preventative strategies. The plan will also document how physical intervention should be used appropriately.

18. Recording, reporting and responding to incidents of restraint/positive handling/use of reasonable force

- 18.1. All incidents of positive handling/restraint must be notified to the safeguarding team using the 'Restraint Notification Form' on OAT.net. In addition, the 'Restraint Record Form' must be completed on OAT.net and also uploaded onto CPOMs into the child's record. This must be completed as soon as is practicable, and within 24 hours of an incident taking place, by all those involved.
- 18.2. Parents will be informed on the same day as the incident and invited into the academy to discuss the incident as soon as practicable.
- 18.3. A written review of the incident must be conducted by the principal and DSL and recorded on CPOMs within 5 working days and any positive handling plan updated as appropriate.

19. Behaviour outside of academy premises

- 19.1. The academy can sanction children for misbehaviour outside of the academy premises to such an extent as is reasonable. Conduct outside the academy premises, including online conduct, that might result in a sanction includes misbehaviour:
 - when taking part in any academy-organised or academy-related activity
 - when travelling to or from the academy
 - when wearing academy uniform
 - when in some other way identifiable as a child at the school
 - that could have repercussions for the orderly and safe running of the academy
 - that poses a threat to another child
 - that could adversely affect the reputation of the academy
- 19.2. The decision to sanction a child will be lawful if it is made on the academy premises or elsewhere at a time when the child is under the control or charge of a member of staff of the academy.
- 19.3. When non-criminal poor behaviour and bullying occurs off the academy premises or online and is witnessed by a staff member or reported to the academy, the academy will:
 - gather information and evidence
 - take witness statements including from the alleged perpetrator
 - inform parents of the incident
 - inform any relevant services/agencies e.g. children's services, youth offending team]
- 19.4. Following confirmed misbehaviour outside of academy premises, the academy may impose the same sanctions it would as if you are in the academy.

20. Searching, screening and confiscation

- 20.1. Searching, screening and confiscation will be conducted in line with the DfE's [latest guidance on searching, screening and confiscation](#) and OAT's Searching, Screening and Confiscation Policy.
- 20.2. Principals and the staff they authorise have a statutory power to search a child or their possessions where they have reasonable grounds to suspect that the child may have a banned item.
- 20.3. These banned items are:
- knives and weapons
 - alcohol
 - illegal drugs
 - stolen items
 - any article that the member of staff reasonably suspects has been, or is likely to be used
 - to commit an offence, or
 - to cause personal injury to, or damage to property of; any person (including the child).
 - tobacco and cigarette papers
 - e-cigarettes or vapes
 - fireworks
 - pornographic images
 - weapons
- 20.4. As long as it is reasonable in the circumstances, academy staff are permitted by law to take temporary possession of any suspected illegal substance or prohibited item.

21. Suspected criminal behaviour

- 21.1. If a child is suspected of criminal behaviour, the academy will make an initial assessment of whether to report the incident to the police.
- 21.2. When establishing the facts, the academy will endeavour to preserve any relevant evidence to hand over to the police.
- 21.3. If a decision is made to report the matter to the police, the principal / DSL / member of the senior leadership team / Welfare lead] will make the report.
- 21.4. The academy will not interfere with any police action taken. However, the academy may continue to follow its own investigation procedure and enforce sanctions, as long as it does not conflict with police action.
- 21.5. If a report to the police is made, the DSL will make a tandem report to children's social care, if appropriate. All investigations, decisions, actions and rationale behind decisions and actions must be recorded on CPOMs.

22. Child on child abuse sexual violence and sexual harassment

- 22.1. Sexual violence and sexual harassment are never acceptable, will not be tolerated and children whose behaviour falls below expectations will be sanctioned.
- 22.2. The academy will never normalise sexually abusive language or behaviour by treating it as 'banter', an inevitable fact of life or an expected part of growing up. All staff must challenge all inappropriate language and behaviour between children and ensure respectful relationships and high standards of conduct between staff and children at all times.
- 22.3. Following any report of child-on-child sexual violence or sexual harassment offline or online, the academy will follow the safeguarding principles set out in [Keeping children safe in education - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/publications/keeping-children-safe-in-education) (KCSIE) - especially Part 5. The designated safeguarding lead (or deputy) will advise on the academy's initial response. Each incident will be considered on a case-by-case basis and sanctions may be applied whilst other investigations by the police and/or children's social care are ongoing.
- 22.4. All victims will be reassured they will be supported, kept safe, and are being taken seriously, regardless of how long it has taken them to come forward. Abuse that occurs online or outside of the academy will not be downplayed and will be treated equally seriously. A victim will never be given the impression that they are creating a problem by reporting sexual violence or sexual harassment. Nor will a victim ever be made to feel ashamed for making a report or their experience minimised.

23. Behaviour incidents online

- 23.1. The academy expects the same standards of behaviour online as offline: everyone should be treated with kindness, respect and dignity. Inappropriate online behaviour including bullying, the use of inappropriate language, the soliciting and sharing of nude or semi-nude images and videos and sexual harassment will be addressed in accordance with the same principles as offline behaviour.
- 23.2. When an incident involves nude or semi-nude images and/or videos, staff should refer the incident to the DSL (or deputy).

24. Malicious allegations

- 24.1. Where a child makes an allegation against a member of staff and that allegation is shown to have been deliberately invented or malicious, the academy will consider whether to discipline the child in accordance with this policy.
- 24.2. Where a child makes an allegation of sexual violence or sexual harassment against another child and that allegation is shown to have been deliberately invented or malicious, the academy will consider whether to discipline the child in accordance with this policy.
- 24.3. In all cases where an allegation is determined to be unsubstantiated, unfounded, false or malicious, the academy (in collaboration with the local authority designated officer (LADO) and OAT's

safeguarding team, where relevant) will consider whether the child who made the allegation is in need of help. If so, a referral to children's social care may be appropriate.

- 24.4. The academy will also consider the pastoral needs of staff and children accused of misconduct.
- 24.5. Further guidance on responding to allegations of abuse against staff can be found in [here](#)

25. Mobile phones

- 25.1. At OSSMA Mobile Phone's are banned completely and should not be used in any area of the academy, including outside on the yards
- 25.2. In support of a ban/restricted use of mobile phones, the following wording can be used: Allowing access to mobiles in the academy introduces complexity and risks, including distraction, disruption, bullying and abuse, and can be a detriment to learning. For that reason, all mobile phones must be [handed in to the office on arrival at the academy (primary academies) kept in children's bags at all times during the academy day (secondary/APs)]. Failure to comply will result in [insert confiscation/sanction etc].

A child is allowed to have a mobile phone on their person, but it must not be on show or used.

If a pupil is seen with a mobile phone or is being used then it will be confiscated and put in an envelope with their name on and can be collected at the end of the day.

Pupils who are caught with a mobile phone on three occasions in an academic year then they will receive a one-month ban.

- 25.3. In exceptional circumstances, and to support individual children, a child may be permitted by the principal to use their mobile phone during the school day as a reasonable adjustment.
- 25.4. All children in the academy will be informed about the potential reasons for exceptional use as part of the behaviour induction process.

26. Transition

26.1. Inducting incoming children

- 26.1.1. The academy will support incoming children to meet behaviour standards by providing an age-appropriate induction process to familiarise them with the behaviour policy and the wider school culture. This will include any children who start at the academy mid-year.

26.2. Preparing outgoing children for transition

- 26.2.1. To ensure a smooth transition to the next year, the children will visit the academy at least 5 times before they start in year 7. There will be opportunities to attend with parents and meet with key members of the team. SENCO and the child protection officer will also visit the feeder schools to share information that will allow a smooth transition.

To ensure behaviour is continually monitored and the right support is in place, information related to the behaviour issues of any child will be transferred to relevant staff at the start of the term or year.

27. Staff induction, development and support

27.1. As part of their induction process, staff at Ormistan Sir Stanley Matthews Academy are provided with training on managing behaviour, including training on:

- The Equalities Act and preventing disability discrimination
- Harmful Sexualised Behaviours
- Trauma informed practice
- De-escalation techniques
- Restorative communication
- The use of restraint/Team Teach
- How child protection, safeguarding, SEND and mental health needs impact behaviour

27.2. Behaviour management will also form part of continuing professional development.

28. Monitoring and evaluating academy behaviour

28.1. The academy will collect data on the following:

- Behavioural incidents, including removal from the classroom
- Attendance, permanent exclusion and suspension
- Use of pupil support units, off-site directions and managed moves
- Incidents of searching, screening and confiscation
- Incidents of positive handling/reasonable force
- Anonymous surveys for staff, children, governors, trustees and other stakeholders on their perceptions and experiences of the academy behaviour culture

28.2. The data will be analysed every half term by Mark Ludlow, Assistant Principal. Data will be reviewed at the academy's Strategic Progress Boards and at Local Governing Body Meetings and this analysis will be used to support academies to be proactive in improving children's behaviour.

28.3. The data will be analysed from a variety of perspectives including:

- At academy level
- By age group
- At the level of individual members of staff
- By time of day/week/term
- By protected characteristic

28.4. The academy will use the results of this analysis to make sure it is meeting its duties under the Equality Act 2010. If any trends or disparities between groups of children are identified by this analysis, the academy will review its policies and practice to tackle it.

29. Children's Voice

- 29.1. Asking children about behaviour in the academy and the implementation of the behaviour policy is a regular feature of the academy's self-evaluation. The academy commits to listening to the voices of children and, in line with Article 12 of the [United Nations Convention on the Rights of the Child](#) (UNCRC), will provide an opportunity for all children to have a say in matters which affect them and to be involved in decisions that affect them, as far as is appropriate. At OSSMA children's views will be gathered through Student voice at regular periods
- 29.2. Children's Voice is also expressed at a trust level through the National Student Voice (NSV) and the Student Inclusion Advisory Board (SIAB), which is a subcommittee of the NSV.

30. Complaints

- 30.1. Complaints regarding any aspects of the Behaviour Policy will be addressed under the OAT Complaints Policy.
- 30.2. Concerns about wrongdoing at OAT academies in relation to the behaviour policy, such as malpractice, mismanagement or breach of health and safety law or any other illegal or unethical act either on the part of management, the Governing Body or be fellow employees should be raised using the Whistleblowing Policy.

Appendix 1 - Template letters to parent/carers

First behaviour letter

Date:

Dear [insert parent name],

Recently, your child, [insert child name], has not been behaving as well in school as they could.

It is important that your child understands the need to follow our behaviour policy, and I would be grateful if you could discuss their behaviour with them.

If there is anything you think I should know about that might be causing the behaviour we are seeing, please do let me know straight away, so that we can put support in place.

If your child's behaviour does not improve, I will contact you again and let you know what we are doing in school to support [insert child name]. However, at this stage I am confident that a reminder of how to behave well will be sufficient.

Yours sincerely,

Name:

Role in School:

Behaviour letter – return slip

Please return this slip to school to confirm you have received this letter. Thank you.

Name of child:

Parent/carers name:

Parent/carers signature:

Date:

Second behaviour letter

Date:

Dear [insert parent name],

Following my previous letter regarding the behaviour of [insert child name], I am sorry to say that they are still struggling to follow the academy's behaviour policy and because of this they have received [today] a [detention/insert other sanction].

We always try to find out why children are struggling with their behaviour and so, if there is anything you think we should know, please do get in touch. Following the detention, [insert child name] will [insert as appropriate: be expected to have a restorative conversation with staff; be placed on a behaviour report card for XXX days/weeks; be referred to our learning mentor; be asked to attend a 6 week anger management course etc.].

Following this, if your child's behaviour does not improve, I will contact you again to arrange to meet me after school so we can discuss a way forward.

Yours sincerely,

Name:

Role in school:

Behaviour letter – return slip

Please return this slip to school to confirm you have received this letter. Thank you.

Name of child:

Parent/carers name:

Parent/carers signature:

Date:

Appendix 2 - Ormiston Academy Trust Reintegration Strategy

Reintegration should always follow a sanction. One of the purposes of a sanction is to improve behaviour by supporting children to understand and meet the behaviour expectations of the academy. The reintegration strategy should support the child to reengage as soon as possible in their mainstream education timetable.

The aim of the reintegration strategy is for the child to:

- Feel well supported to be able to succeed
- Understand the impact of their behaviour on themselves and others
- Meet the high expectations of behaviour in line with the academy's culture
- Foster a renewed sense of belonging within the academy community
- Build engagement with learning

Reintegration should occur whenever a sanction has been issued. For low level sanctions this may include:

- a quick restorative conversation with the relevant staff member
- a discussion with the child to explain what they did wrong and the impact of their actions
- a reminder of the behaviour expectations
- communication with parents

To support successful reintegration, there may also be a requirement for a formal recognition of behaviour expectations using a short-term behaviour report card or behaviour contract.

Reintegration following more serious sanctions, off site direction, suspension or rescinded permanent exclusion

The academy will arrange a reintegration meeting following serious sanctions e.g. repeated removal from classroom, off site direction, suspension or rescinded permanent exclusion. The meeting should always include the child and, wherever possible, parents, academy staff and any relevant agencies to agree a plan with personalised targets. The plan will also include:

- Reasons for the child's behaviour that led to the sanction
- Support that will be offered by the academy
- Signposting or referral to support available outside of the academy, if appropriate
- SEND assessment or support, if appropriate

The academy will always communicate the importance of both the child and their parents attending the meeting. However, where parents do not attend, the academy will not:

- Refuse to let the child return to the academy
- Extend the sanction within the academy by, for example, issuing an internal isolation period, or extending a suspension or off-site period if the academy cannot arrange a meeting time

If parents don't attend, the academy will provide them with a copy of the meeting notes and reintegration plan, as well as details of how they can access any support (for example, Early Help or counselling services).

Guidance on the reintegration meeting

All meetings should reflect individual contexts and consider the needs of the child. The child may not be able or ready to verbalise their feelings around the issues. If this is the case and a child presents as 'shutting down', the following could be considered:

- provide alternative means of communication e.g. writing, drawing
- ask the child if they would prefer to speak to a different adult
- outline clear expectations of behaviour and return to the wider issues at a later time or date

What questions might be asked during a reintegration meeting?

Understanding impact of behaviour on self and others (child)

- Have you reflected on what happened? What are your thoughts
- What were you thinking/feeling at the time?
- How did this make people feel/was anyone affected by your actions? In what way?
- What do you think now?
- What could we/you do to put things right?
- How might we/you do things differently in the future?
- How could you be supported to try to make sure that this doesn't happen again? [process to improve behaviour over time]

Understanding any additional needs of the child

- What do you find hard/tricky? [probe subjects, relationships, times of school day etc]
- What would help you?
- What strategies should you/staff use?
- What is working well?

Understanding the views of the parent/carers

- How are you supporting your child? What works/what is not working?
- What does your child do well? What makes you proud?
- What can we do to help?

Reflections from academy staff / other professionals

- What does the child do well? What works/what is not working?
- What could we offer the child to support improvements in behaviour?

What areas for development for the child might be considered?

Plans for teaching behaviour explicitly

- Practicing rules, routines, and expectations for in class behaviour
- Practicing rules, routines, and expectations for out of class behaviour
- Developing respectful relationships with adults
- Developing calm and positive relationships with children
- Managing strong emotions

Motivation to succeed

- Areas of strength
- Areas of enjoyment

- Rewards
- Short, medium and long term goals

The following templates are examples which could be used to support the reintegration process. They should be adapted to suit the academy's context and the age and needs of the child.

Removal from Class: Repair and Rebuild

Name:	Tutor group:	Tutor:
Date:	Subject sent out:	Lesson in
Member of staff sending you to [removal]		

Please write down what happened and why you have been sent to [RTL] from your lesson. Use the following sentence starters to help you:

How am I feeling right now?
I was given a warning for...
I was asked to leave the class because...
This situation could have been avoided if I had... 1. 2.
To put things right I will need to... 1. 2. 3.
Restorative conversation
Please complete a brief summary of what the child has agreed to do: 1. 2. 3.
How can staff help to ensure the child is successful in future lessons? 1. 2. 3.
Child signature: Staff signature:

Reintegration meeting following serious sanction(s)

Date of meeting		People present	
------------------------	--	-----------------------	--

Name of child		Name of parent/carer	
Date of birth		Contact details	
Year/class/form/tutor			

Child details

Is the child subject to a child protection plan?	Yes	No
Is the child a looked after or previously looked after child?	Yes	No
Is the child identified as having SEND?	Yes	No
Does the child have an education, health and care (EHC) plan?	Yes	No

In relation to the incident: understanding impact of behaviour on self and others

Child:	Others:

What should have happened?

--

What behaviour support is needed?

Area of support	Delivery

What other areas of assessment/support are needed? e.g. SEND, mental health

Area of support	Delivery

Child view / comments

What will help you to succeed?

Parent/carer view / comments (if in attendance)

--

Use of behaviour report card/contract etc? (provide brief details)

--

Date of next review meeting

--

Signed (child)

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Signed (parent/carer)

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Signed (staff)

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**Reintegration meeting following suspension, off site direction or rescinded permanent exclusion:
Staff and parent / carer**

Date of meeting		People present	
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Name of child		Name of parent/carers	
Date of birth		Contact details	
Year/class/form/tutor			

Child details			
Is the child subject to a child protection plan?		Yes	No
Is the child a looked after or previously looked after child?		Yes	No
Is the child identified as having SEND?		Yes	No
Does the child have an education, health and care (EHC) plan?		Yes	No

In relation to the incident: understanding impact of behaviour on self and others	
Child:	Others:

What should have happened?

What behaviour support is needed?	
Area of support	Delivery

What other areas of assessment/support are needed? e.g. SEND, mental health	
Area of support	Delivery

Child view / comments
What will help you to succeed?
Parent/carers view / comments (if in attendance)

Behaviour contract	
<p>Areas for development:</p> <p>1.</p> <p>This will look like:</p> <p>2.</p> <p>This will look like:</p> <p>3.</p> <p>This will look like:</p>	
Who is responsible for managing this contract (staff)?	
Where will staff check in take place?	
How frequently?	
At what time?	
How long will the contract last?	
Date of next review meeting	
Signed (child)	
Signed (parent/carer)	
Signed (staff)	

Reintegration Contract

Name:	
Class/form/tutor:	
Date contract starts:	

This contract has been drawn up to support me to be successful in school.

These are the areas I will work on:

1.	
	This will look like:
2.	
	This will look like:
3.	
	This will look like:

I will report to:	
I will go to:	
At this time:	
On these days:	
If I am successful, this contract will finish on:	
Signature of child:	